

Executive Registry
69-4038

Adm - 13.7

DD/ST# 3888-69

MEMORANDUM FOR: The Director

SUBJECT: USIB Committees

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1. As you requested, I have looked into the matter of how policy guidance is transmitted to the chairmen of USIB Committees. My recommendation to you is contained in paragraph 5.

25X1 2. I started with a fresh reading of the NSCID's and DCID's and
25X1 followed with talks with White, Bross, Jack Smith, Proctor, []
[] Reber and [] We all agree that, in principle, each
USIB Committee chairman functions under the authority of and has the
right of direct access to the Director in his capacity as Chairman of
USIB. Further, all agree that, as a matter of day-to-day practice,
such direct access is not feasible because of the Director's workload
and other supplementary arrangements must be employed. Committee
chairmen currently receive such policy direction from the D/DCI/NIPE
or one of the four Deputy Directors.

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3. As you no doubt are aware, there are differing views as to
who should function as your surrogate vis-a-vis the Committee
chairmen. Differences in views are sharpest with respect to those
Committees which are regularly involved in questions of resource
allocation; i.e., COMIREX and the SIGINT Committee.

4. I have come to the conclusion that, as a general matter,
chairmen should report to someone close to you in terms of the
organizational level, either the DDCI or D/DCI/NIPE, instead of a
Deputy Director who has a CIA member to advance his views. This
arrangement surely would be more palatable to our community brethren
than that of having a Deputy Director monitor a chairman of a Committee
where resources are affected. It should be stressed, however, that this
does not affect direct access to all Deputy Directors and staff elements
in order to acquire facts, staff input and discussion of views. Nor does
it affect current relations respecting "quarters and rations" and
career service management.

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5. For these reasons, I recommend that initially only the Chairman, COMIREX and the Chairman, SIGINT Committee (after takes over) report to me. If you accept this recommendation, I suggest it be communicated with a minimum of fanfare and that we try it out. I believe this will maintain harmony in the system and among our key people. If problems arise, then other solutions can be considered. If not, we can then consider extension of this arrangement to other Chairmen.

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R. E. Cushman, Jr.
Lieutenant General, USMC
Deputy Director of Central Intelligence

The recommendation contained
in paragraph 5 is approved:

Director of Central Intelligence

Date